EXHIBIT B

NON-COLLABORATION STATEMENT

(To Be Included Submitted With Indication of Interest and Qualifications)

STATE OF ____________________________
CITY/COUNTY OF _____________

____________________________ being first duly sworn, deposes and says that he or she is

Title of Person Signing

of ____________________________________________________________________________

Name of Proposer

states that all statements made and facts set out in the Proposal for the above Project are true and correct; and the
Proposer (the person, firm, association, or corporation making said proposal) has not, either directly or indirectly, entered
into any agreement, participated in any collusion, or otherwise taken any action in restraint of free competitive bidding in
connection with said proposal or any contract which may result from its acceptance.

Affiant further certifies that Proposer is not financially interested in, or financially affiliated with, any other Proposer for
the above Project.

Proposer __________________________________________________________________________

By ______________________________________________________________________________

Its ______________________________________________________________________________

SWORN to before me this ______________ day of ______________ 20 ___.

____________________________ Notary Public

My Commission Expires
EXHIBIT C

State Of Minnesota – Affirmative Action Data Page  (For responses in excess of $100,000 only)

If your response to this solicitation is in excess of $100,000, please complete the information requested below to determine whether you are subject to the Minnesota Human Rights Act (Minnesota Statutes 363.073) certification requirement, and to provide documentation of compliance if necessary. It is your sole responsibility to provide this information and—if required—to apply for Human Rights certification prior to the due date and time of the bid or proposal and to obtain Human Rights certification prior to the execution of the contract.

How to determine which boxes to complete on this form:

<table>
<thead>
<tr>
<th>BOX A</th>
<th>BOX B</th>
<th>BOX C</th>
<th>BOX D</th>
</tr>
</thead>
<tbody>
<tr>
<td>Then you must complete these boxes…</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

On any single working day within the past 12 months, if your company…

Employed more than 40 full-time employees in Minnesota

Did not employ more than 40 full-time employees in Minnesota, but did employ more than 40 full-time employees in the state where you have your primary place of business

Did not employ more than 40 full-time employees in Minnesota or in the state where you have your primary place of business.

**BOX A – For companies which have employed more than 40 full-time employees within Minnesota on any single working day during the previous 12 months**

Your response will be rejected unless your business:

- has a current Certificate of Compliance issued by the Minnesota Department of Human Rights (MDHR)
- or
- has submitted an affirmative action plan to the MDHR, which the Department received prior to the date and time the responses are due.

Check one of the following statements if you have employed more than 40 full-time employees in Minnesota on any single working day during the previous 12 months:

- We have a current Certificate of Compliance issued by the MDHR. **Proceed to BOX D.** Include a copy of your certificate with your response.
- We do not have a current Certificate of Compliance. However, we submitted an Affirmative Action Plan to the MDHR for approval, which the Department received on __________ (date) at __________ (time). [If you do not know when the Department received your Plan, contact the Department.] We acknowledge that the plan must be approved by the MDHR before any contract or agreement can be executed.  **Proceed to BOX D.**
- We do not have a Certificate of Compliance, nor has the MDHR received an Affirmative Action Plan from our company. **We acknowledge that our response will be rejected. Proceed to BOX D. Call the Minnesota Department of Human Rights for assistance.**

**Please note:** Certificates of Compliance must be issued by the Minnesota Department of Human Rights. Affirmative Action Plans approved by the Federal government, a county, or a municipality must still be reviewed and approved by the Minnesota Department of Human Rights before a certificate can be issued.

**BOX B – For companies, which have not had more than 40 full-time employees within Minnesota on any single working day during the previous 12 months but have employed more than 40 full-time employees on any single working day during the previous 12 months in the state where they have their primary place of business**

You may achieve compliance with the Minnesota Human Rights Act by certifying that you are in compliance with applicable Federal Affirmative Action requirements.
Check one of the following statements if you have not employed more than 40 full-time employees in Minnesota but you have employed more than 40 full-time employees on any single working day during the previous 12 months in the state where you have your primary place of business:

- We are not subject to Federal Affirmative Action requirements. **Proceed to BOX D.**
- We are subject to Federal Affirmative Action requirements, and we are in compliance with those requirements. **Proceed to BOX D.**

**BOX C – For those companies not described in BOX A or BOX B**
Check below. You are not subject to the Minnesota Human Rights Act certification requirement.

- We have not employed more than 40 full-time employees on any single working day in Minnesota or in the state of our primary place of business within the previous 12 months. **Proceed to BOX D**

**BOX D – For all companies**

By signing this statement, you certify that the information provided is accurate and that you are authorized to sign on behalf of the responder.

Name of Company: ________________________________
Authorized Signature: ________________________________
Printed Name: ________________________________
Title: ________________________________
Date: __________ Telephone number: ________________________________

For further information regarding Minnesota Human Rights Act requirements, contact:

<table>
<thead>
<tr>
<th>Minnesota Department of Human Rights, Compliance Services Section</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mail: 190 East 5th Street, Suite 700</td>
</tr>
<tr>
<td>St. Paul, MN 55101</td>
</tr>
<tr>
<td>Website: <a href="http://www.humanrights.state.mn.us">www.humanrights.state.mn.us</a></td>
</tr>
<tr>
<td>Email: <a href="mailto:employerinfo@therightsplace.net">employerinfo@therightsplace.net</a></td>
</tr>
<tr>
<td>Metro: (651) 296-5663</td>
</tr>
<tr>
<td>Toll Free: 800-657-3704</td>
</tr>
<tr>
<td>Fax: (651) 296-9042</td>
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<td>TTY: (651) 296-1283</td>
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